UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): April 2, 2020

APOGEE ENTERPRISES, INC.

(Exact name of registrant as specified in its charter)

| Minnesota | Minnesota 0-6365 | | | | | |
|--|------------------------|--------------|--------------------------------------|--|--|--|
| (State or other jurisdiction of incorporation) | (Commission | File Number) | (I.R.S. Employer Identification No.) | | | |
| 4400 West 78th Street, Suite 520 | Minneapolis | Minnesota | 55435 | | | |
| (Address of princi | pal executive offices) | | (Zip Code) | | | |

Registrant's telephone number, including area code: (952) 835-1874

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|------------------------------------|-------------------|---|
| Common stock, \$0.33 1/3 Par Value | APOG | The Nasdaq Stock Market LLC |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (Section 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (Section 240.12b-2 of this chapter).

□ Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

ITEM 2.02 RESULTS OF OPERATIONS AND FINANCIAL CONDITION

On April 2, 2020, Apogee Enterprises, Inc. issued a press release announcing its financial results for the fourth quarter and full year of fiscal 2020. A copy of this press release is furnished (not filed) as Exhibit 99.1 to this Current Report on Form 8-K, and is incorporated herein by reference.

ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS

(d) Exhibits.

Exhibit 99.1 Press Release issued by Apogee Enterprises, Inc. dated April 2, 2020.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

APOGEE ENTERPRISES, INC.

By: /s/ James S. Porter

James S. Porter Executive Vice President and Chief Financial Officer

Dated: April 2, 2020

EXHIBIT INDEX

Exhibit Number

 99.1
 Description

 99.2
 Press Release issued by Apogee Enterprises, Inc. dated April 2, 2020

Exhibit 99.1



Press Release

FOR RELEASE: April 2, 2020

APOGEE ENTERPRISES REPORTS FISCAL 2020 FOURTH QUARTER AND FULL-YEAR RESULTS AND PROVIDES BUSINESS UPDATE

- Fourth quarter earnings of \$0.45 per diluted share and full-year EPS of \$2.32, above prior guidance range
- Significant backlog growth during the quarter
- Strong cash flow, with \$54 million of cash flow from operations in the quarter
- · Company receives commitment to extend maturity of term loan

MINNEAPOLIS, MN, April 2, 2020 - Apogee Enterprises, Inc. (Nasdaq: APOG) today announced its fiscal 2020 fourth-quarter and fullyear results and provided a business update.

Joseph F. Puishys, Chief Executive Officer said, "We had a strong fourth quarter, ending fiscal 2020 on a positive note, with earnings above our prior guidance range, strong order flow leading to record backlog levels, and cash flow from operations well above the prior year. We also made significant progress on key strategic initiatives, including our procurement savings program and other cost-savings actions, with line of sight to our \$30 to \$40 million annual savings target when fully implemented. We entered fiscal year 2021 with a solid foundation, good momentum in our business and a path to improved performance."

Mr. Puishys continued, "Even with this solid performance and encouraging momentum in our business, the events surrounding the COVID-19 outbreak that have happened since the quarter-end have become our primary focus. As a company, we are stepping up to this challenge. Our top priority is safeguarding the health and safety of our employees and their families, while we continue to serve our customers and ensure the long-term health of our business. We have a robust action plan in place to reduce the risk of infection in our facilities, minimize disruption to our operations and manage a rapidly changing environment. To this point, all of Apogee's architectural segments continue to operate, ship product and meet our customer's requirements,

while our Large-Scale Optical segment is seeing a more significant reduction in near-term customer demand. The situation is evolving quickly and we are assessing the potential impact on our business and evaluating actions to react to changing market conditions. In light of this uncertainty, we are not providing annual guidance for fiscal 2021 at this time."

Mr. Puishys concluded, "As all of us come together to fight our way through the COVID-19 situation, we know there will be light ahead. We're dealing with this period of uncertainty starting from a position of strength and I am confident that we have the resources to navigate through this environment. I am also confident that Apogee will emerge from this situation poised for future success."

Consolidated results

Fourth-quarter revenue was \$337.1 million, compared to \$346.3 million in the fourth quarter of fiscal year 2019. Earnings per diluted share were \$0.45 in the fourth quarter, compared to a net loss of \$(0.45) per share in the fourth quarter of fiscal 2019. Earnings in the fourth-quarter and the prior-year quarter included pre-tax charges for acquired project matters of \$2.0 million and \$42.6 million respectively. The prior-year quarter also included a pre-tax charge of \$3.1 million for trade name impairment. Fourth quarter adjusted earnings, excluding the charges, were \$0.51 per diluted share, compared to \$0.85 in the prior-year period.

Full-year fiscal 2020 revenue was \$1.38 billion, compared to \$1.40 billion in the prior-year. Full-year earnings were \$2.32 per diluted share, compared to \$1.63 in fiscal 2019, with full-year adjusted earnings per share of \$2.38, compared to \$2.96 in fiscal 2019.

Segment Results

Architectural Framing Systems

· Backlog increases 14 percent to \$432 million

As forecasted, Architectural Framing Systems revenue in the fourth quarter declined to \$153.2 million, from \$170.6 million in the prior year period, primarily due to lower volumes. Operating income was \$2.0 million, with operating margin of 1.3 percent, compared to \$6.1 million and 3.6 percent respectively in the prior year quarter, reflecting lower revenue and the impact of operational difficulties that were identified in the third quarter, which have been addressed. Operating income in the prior-year quarter included a \$3.1 million charge for a trade name impairment. Excluding this charge, adjusted operating income in the prior-year period was \$9.5 million. Segment backlog increased by 14 percent to \$432 million, compared to \$378 million a quarter ago.

Architectural Glass

· New small projects manufacturing facility fully operational

Architectural Glass revenue in the fourth quarter was \$98.3 million, compared to \$103.7 million in the prior year quarter, reflecting lower volumes driven by increased competition from foreign competitors leveraging the strength of the U.S. dollar. Operating income was \$3.8 million and operating margin was 3.9 percent, in-line with our expectations, but down from \$7.3 million and 7.1 percent respectively in last year's fourth quarter, due to start-up costs related to the new manufacturing facility for the small projects growth initiative, higher insurance costs, and decreased volumes, partially offset by improved factory productivity.

Architectural Services

• Backlog grows 9 percent in the fourth quarter, to record \$660 million

Architectural Services continued to have strong order flow during the quarter, with segment backlog increasing by 9 percent to a record \$660 million, from \$607 million last quarter. The segment's revenue grew to \$73.4 million in the fourth quarter, up from \$66.3 million in the prioryear quarter, on higher volumes driven by favorable project timing. Fourth-quarter operating income was \$8.5 million with operating margin of 11.6 percent, compared to the record levels of \$9.1 million and 13.7 percent respectively in the prior-year period.

Operating income and margins in the prior-year quarter benefited from favorable project maturity as a number of projects came to completion.

Large-Scale Optical

• Operating margin improves to 33 percent in the quarter

Large-Scale Optical revenue was \$21.5 million, compared to \$24.0 million in the fourth quarter last year, primarily due to lower U.S. retail sales. Operating income was \$7.1 million and operating margin was 33.0 percent, compared to \$7.2 million and 29.9 percent respectively in last year's fourth quarter, reflecting good cost control and higher productivity, which offset the lower revenue.

Financial Condition

Net cash provided by operating activities in fiscal 2020 was \$107.3 million, an increase of 11 percent compared to \$96.4 million last year. Capital expenditures for the fiscal year were \$51.4 million, compared to \$60.7 million in fiscal 2019. In the fourth quarter, the company repurchased 155,000 shares of stock for \$5.1 million. For the full-year, Apogee returned \$43.9 million of cash to shareholders through dividend payments and share repurchases.

During the quarter, the company reduced its total debt by \$33 million, to \$218 million, compared to \$251 million at the end of the third quarter, and down from \$246 million at the end of fiscal 2019. Subsequent to the end of the quarter, the company received a commitment from its bank group to extend its \$150 million term loan, which will move the maturity to April 2021 and is expected to close later this month.

Conference Call Information

The company will host a conference call today at 8:00 a.m. Central Time to discuss its financial results and provide a business update. This call will be webcast and is available in the Investor Relations section of the company's website at <u>https://www.apog.com/events-and-presentations</u>. The webcast also will be archived for replay on the company's website.

About Apogee Enterprises

Apogee Enterprises, Inc. (Nasdaq: APOG) delivers distinctive solutions for enclosing commercial buildings and framing art. Headquartered in Minneapolis, MN, we are a leader in architectural products and services, providing architectural glass, aluminum framing systems and installation services for buildings, as well as value-added glass and acrylic for custom picture framing and displays. For more information, visit <u>www.apog.com</u>.

Use of Non-GAAP Financial Measures

This release and other financial communications may contain the following non-GAAP measures:

- Adjusted operating income, adjusted operating margin, adjusted net earnings and adjusted earnings per diluted share ("adjusted earnings per share" or "adjusted EPS") are used by the company to provide meaningful supplemental information about its operating performance by excluding amounts that are not considered part of core operating results to enhance comparability of results from period to period. Examples of items excluded to arrive at this adjusted measure include: the impact of acquisition-related costs, amortization of short-lived acquired intangibles associated with backlog, restructuring costs, non-cash goodwill and other intangible impairment costs, and acquired project-related charges.
- Backlog represents the dollar amount of signed contracts or firm orders, generally as a result of a competitive bidding process, which is expected to be recognized as revenue. Backlog is not a term defined under U.S. GAAP and is not a measure of contract profitability. Backlog should not be used as the sole indicator of future segment revenue because we have a substantial amount of projects with short lead times that book-and-bill within the same reporting period and are not included in backlog.

Free cash flow is defined as net cash provided by operating activities, minus capital expenditures. The company considers this measure an indication of its financial strength.

• Adjusted EBITDA is equal to the sum of adjusted operating income depreciation and amortization expenses. We believe this metric provides useful information to investors and analysts about the Company's performance because it eliminates the effects of period-to-period changes in taxes, interest expense, and costs associated with capital investments and acquired companies.

Management uses these non-GAAP measures to evaluate the company's historical and prospective financial performance, measure operational profitability on a consistent basis, and provide enhanced transparency to the investment community. These non-GAAP measures should be viewed in addition to, and not as a substitute for, the reported financial results of the company prepared in accordance with GAAP. Other companies may calculate these measures differently, limiting the usefulness of the measures for comparison with other companies.

Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements reflect Apogee management's expectations or beliefs as of the date of this release. The company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. All forwardlooking statements are qualified by factors that may affect the operating results of the company, including the following: (A) potential negative impact from pandemic health issues, such as the coronavirus / COVID-19, on our future financial results of operations, our future financial condition, and our ability to continue business activities in affected regions; (B) global economic conditions and the cyclical nature of the North American and Latin American commercial construction industries, which impact our three architectural segments, and consumer confidence and the conditions of the U.S. economy, which impact our large-scale optical segment; (C) fluctuations in foreign currency exchange rates; (D) actions of new and existing competitors; (E) ability to effectively utilize and increase production capacity; (F) loss of key personnel and inability to source sufficient labor; (G) product performance, reliability and quality issues; (H) project management and installation issues that could result in losses on individual contracts; (I) changes in consumer and customer preference, or architectural trends and building codes; (J) dependence on a relatively small number of customers in certain business segments; (K) revenue and operating results that could differ from market expectations; (L) self-insurance risk related to a material product liability or other event for which the company is liable; (M) dependence on information technology systems and information security threats; (N) cost of compliance with and changes in environmental regulations; (O) commodity price fluctuations, trade policy impacts, and supply availability; and (P) integration of recent acquisitions and management of acquired contracts. The company cautions investors that actual future results could differ materially from those described in the forward-looking statements, and that other factors may in the future prove to be important in affecting the company's results of operations. New factors emerge from time to time and it is not possible for management to predict all such factors, nor can it assess the impact of each factor on the business or the extent to which any factor, or a combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. More information concerning potential factors that could affect future financial results is included in the company's Annual Report on Form 10-K for the fiscal year ended March 2, 2019 and in subsequent filings with the U.S. Securities and Exchange Commission.

Contact Jeff Huebschen Vice President, Investor Relations & Communications 952.487.7538 <u>ir@apog.com</u>

Apogee Enterprises, Inc. **Consolidated Condensed Statements of Income**

(Unaudited)

| | | Thirteen | Thirteen | | | Fifty-Two | Fifty-Two | |
|---|------|---------------|----------------|----------|----|-----------------|-----------------|----------|
| | W | eeks Ended | Weeks Ended | | | Weeks Ended | Weeks Ended | |
| In thousands, except per share amounts | Febr | uary 29, 2020 | March 2, 2019 | % Change | Fe | bruary 29, 2020 | March 2, 2019 | % Change |
| Net sales | \$ | 337,100 | \$ 346,255 | (3)% | \$ | 1,387,439 | \$ 1,402,637 | (1)% |
| Cost of sales | | 259,625 | 301,976 | (14)% | | 1,068,480 | 1,109,072 | (4)% |
| Gross profit | | 77,475 | 44,279 | 75 % | | 318,959 | 293,565 | 9 % |
| Selling, general and administrative expenses | | 61,837 | 59,057 | 5 % | | 231,111 | 226,281 | 2 % |
| Operating income (loss) | | 15,638 | (14,778) | N/M | | 87,848 | 67,284 | 31 % |
| Interest and other expense, net | | 1,520 | 2,368 | (36)% | | 8,098 | 8,622 | (6)% |
| Earnings (loss) before income taxes | | 14,118 | (17,146) | N/M | | 79,750 | 58,662 | 36 % |
| Income tax expense (benefit) | | 2,160 | (5,062) | N/M | | 17,836 | 12,968 | 38 % |
| Net earnings (loss) | \$ | 11,958 | \$ (12,084) | N/M | \$ | 61,914 | \$ 45,694 | 35 % |
| | - | | | | | | | |
| Earnings (loss) per share - basic | \$ | 0.45 | \$ (0.45) | N/M | \$ | 2.34 | \$ 1.64 | 43 % |
| Average common shares outstanding | | 26,454 | 27,117 | (2)% | | 26,474 | 27,802 | (5)% |
| Earnings (loss) per share - diluted | \$ | 0.45 | \$ (0.45) | N/M | \$ | 2.32 | \$ 1.63 | 42 % |
| Average common and common equivalent shares outstanding | | 26,746 | 27,117 | (1)% | | 26,729 | 28,082 | (5)% |
| Cash dividends per common share | \$ | 0.1875 | \$ 0.1750 | 7 % | \$ | 0.7125 | \$ 0.6475 | 10 % |

Business Segment Information

| | | | (| (Unaudited) | | | | | | |
|-------------------------------|------|---------------|-------------|---------------|----------|-----------|-----------------|---------------|-----------|----------|
| | | Thirteen | | Thirteen | | Fifty-Two | | | Fifty-Two | |
| | W | eeks Ended | Weeks Ended | | | | Weeks Ended | Weeks Ended | | |
| In thousands | Febr | uary 29, 2020 | | March 2, 2019 | % Change | Fe | bruary 29, 2020 | March 2, 2019 | | % Change |
| Sales | | | | | | | | | | |
| Architectural Framing Systems | \$ | 153,164 | \$ | 170,636 | (10)% | \$ | 686,596 | \$ | 720,829 | (5)% |
| Architectural Glass | | 98,329 | | 103,670 | (5)% | | 387,191 | | 367,203 | 5 % |
| Architectural Services | | 73,352 | | 66,264 | 11 % | | 269,140 | | 286,314 | (6)% |
| Large-Scale Optical | | 21,461 | | 23,971 | (10)% | | 87,911 | | 88,493 | (1)% |
| Eliminations | | (9,206) | | (18,286) | (50)% | | (43,399) | | (60,202) | (28)% |
| Total | \$ | 337,100 | \$ | 346,255 | (3)% | \$ | 1,387,439 | \$ | 1,402,637 | (1)% |
| Operating income (loss) | | | | | | | | | | |
| Architectural Framing Systems | \$ | 1,968 | \$ | 6,107 | (68)% | \$ | 36,110 | \$ | 49,660 | (27)% |
| Architectural Glass | | 3,809 | | 7,334 | (48)% | | 20,760 | | 16,503 | 26 % |
| Architectural Services | | 8,500 | | 9,074 | (6)% | | 23,582 | | 30,509 | (23)% |
| Large-Scale Optical | | 7,081 | | 7,158 | (1)% | | 22,642 | | 23,003 | (2)% |
| Corporate and other | | (5,720) | | (44,451) | (87)% | | (15,246) | | (52,391) | (71)% |
| Total | \$ | 15,638 | \$ | (14,778) | N/M | \$ | 87,848 | \$ | 67,284 | 31 % |

Apogee Enterprises, Inc. **Consolidated Condensed Balance Sheets** (Unaudited)

| In thousands | | February 29, 2020 | _ | March 2, 2019 | |
|--|----|-------------------|----|---------------|--|
| Assets | | | | | |
| Current assets | \$ | 381,910 | \$ | 371,898 | |
| Net property, plant and equipment | | 324,386 | | 315,823 | |
| Other assets | | 422,695 | | 380,447 | |
| Total assets | \$ | 1,128,991 | \$ | 1,068,168 | |
| Liabilities and shareholders' equity | — | | | | |
| Current liabilities | \$ | 271,457 | \$ | 227,512 | |
| Current debt | | 155,400 | | _ | |
| Long-term debt | | 62,500 | | 245,724 | |
| Other liabilities | | 122,856 | | 98,615 | |
| Shareholders' equity | | 516,778 | | 496,317 | |
| Total liabilities and shareholders' equity | \$ | 1,128,991 | \$ | 1,068,168 | |
| | | | | | |

Consolidated Statement of Cash Flows

(Unaudited)

| | F | ifty-Two | Fi | ifty-Two |
|---|-------|---------------|-----|-------------|
| | We | eeks Ended | We | eks Ended |
| In thousands | Febru | ıary 29, 2020 | Mar | rch 2, 2019 |
| Net earnings | \$ | 61,914 | \$ | 45,694 |
| Depreciation and amortization | | 46,795 | | 49,798 |
| Share-based compensation | | 6,607 | | 6,286 |
| Proceeds from new markets tax credit transaction, net of deferred costs | | — | | 8,850 |
| Other, net | | 8,341 | | (7,019) |
| Changes in operating assets and liabilities | | | | |
| Receivables | | (4,217) | | 18,164 |
| Inventories | | 7,142 | | 5,114 |
| Costs and earnings on contracts in excess of billings | | (18,468) | | (48,712) |
| Accounts payable and accrued expenses | | (375) | | 7,600 |
| Billings in excess of costs and earnings on uncompleted contracts | | 11,314 | | 9,026 |
| Refundable and accrued income taxes | | (8,726) | | 3,680 |
| Other, net | | (3,065) | | (2,058) |
| Net cash provided by operating activities | | 107,262 | | 96,423 |
| Capital expenditures | | (51,428) | | (60,717) |
| Proceeds on sale of property | | 5,307 | | 12,333 |
| Purchases of marketable securities | | (7,012) | | (9,213) |
| Sales/maturities of marketable securities | | 7,768 | | 6,110 |
| Other, net | | (1,673) | | (2,209) |
| Net cash used by investing activities | | (47,038) | | (53,696) |
| Borrowings on line of credit | | 229,000 | | 363,000 |
| Proceeds from issuance of term debt | | 150,000 | | _ |
| Payments on line of credit | | (406,500) | | (333,000) |
| Repurchase and retirement of common stock | | (25,140) | | (43,326) |
| Dividends paid | | (18,714) | | (17,864) |
| Other, net | | (3,160) | | (1,136) |
| Net cash used by financing activities | | (74,514) | | (32,326) |
| (Decrease) increase in cash and cash equivalents | | (14,290) | | 10,401 |
| Effect of exchange rates on cash | | 1 | | (519) |
| Cash, cash equivalents and restricted cash at beginning of year | | 29,241 | | 19,359 |
| Cash, cash equivalents and restricted cash at end of year | \$ | 14,952 | \$ | 29,241 |

Reconciliation of Non-GAAP Financial Measures

(Unaudited)

Adjusted Net Earnings and Adjusted Earnings per Diluted Common Share

| | Thirteen | | | Thirteen | | Fifty-Two | | Fifty-Two |
|--|-------------------|--------|----|---------------|-------------|----------------|----|---------------|
| | Weeks Ende | ed | | Weeks Ended | Weeks Ended | | | Weeks Ended |
| In thousands | February 29, 2020 | | | March 2, 2019 | Feb | ruary 29, 2020 | | March 2, 2019 |
| Net earnings (loss) | \$ 1 | 11,958 | \$ | (12,084) | \$ | 61,914 | \$ | 45,694 |
| Cooperation agreement advisory costs | | — | | _ | | 2,776 | | _ |
| Acquired EFCO project matters | | 2,000 | | 42,598 | | (635) | | 40,948 |
| Amortization of short-lived acquired intangibles | | _ | | 239 | | | | 4,894 |
| Impairment charge | | _ | | 3,141 | | _ | | 3,141 |
| Income tax impact on above adjustments | | (306) | | (10,851) | | (478) | | (11,560) |
| Adjusted net earnings | \$ 1 | 13,652 | \$ | 23,043 | \$ | 63,577 | \$ | 83,117 |

| | | Thirteen Weeks Ended | | Thirteen | Fifty-Two | | | Fifty-Two |
|--|------|-------------------------|----|---------------|-----------|-------------------|----|---------------|
| | W | | | Weeks Ended | | Weeks Ended | | Weeks Ended |
| | Febr | uary 29, 2020 | | March 2, 2019 | I | February 29, 2020 | | March 2, 2019 |
| Earnings (loss) per diluted common share | \$ | 0.45 | \$ | (0.45) | \$ | 2.32 | \$ | 1.63 |
| Cooperation agreement advisory costs | | _ | | — | | 0.10 | | _ |
| Acquired EFCO project matters | | 0.07 | | 1.57 | | (0.02) | | 1.46 |
| Amortization of short-lived acquired intangibles | | _ | | 0.01 | | _ | | 0.17 |
| Impairment charge | | _ | | 0.12 | | _ | | 0.11 |
| Income tax impact on above adjustments | | (0.01) | | (0.40) | | (0.02) | | (0.41) |
| Adjusted earnings per diluted common share | \$ | 0.51 | \$ | 0.85 | \$ | 2.38 | \$ | 2.96 |

Adjusted Operating Income and Adjusted Operating Margin

| | | Thirteen Weeks Ended February 29, 2020 | | | | | | | | |
|----------------------------------|------|--|------------------|----|----------------|----|------------------|------------------|--|--|
| | | Framing Systems Segment | | | Corporate | | Consolidated | | | |
| In thousands | Oper | ating income | Operating margin | | Operating loss | | Operating income | Operating margin | | |
| Operating income (loss) | \$ | 1,968 | 1.3% | \$ | (5,720) | \$ | 15,638 | 4.6 % | | |
| Acquired EFCO project matters | | — | — | | 2,000 | | 2,000 | 0.6 | | |
| Adjusted operating income (loss) | \$ | 1,968 | 1.3% | \$ | (3,720) | \$ | 17,638 | 5.2 % | | |

| | Thirteen Weeks Ended March 2, 2019 | | | | | | | | | |
|--|------------------------------------|---------------|------------------|----|----------------|----|------------------|------------------|--|--|
| | | Framing Syste | ems Segment | | Corporate | | Consolidated | | | |
| In thousands | Oper | ating income | Operating margin | | Operating loss | | Operating income | Operating margin | | |
| Operating income (loss) | \$ | 6,107 | 3.6% | \$ | (44,451) | \$ | (14,778) | (4.3)% | | |
| Amortization of short-lived acquired intangibles | | 239 | 0.1 | | — | | 239 | 0.1 | | |
| Acquired EFCO project matters | | _ | | | 42,598 | | 42,598 | 12.3 | | |
| Impairment charge | | 3,141 | 1.8 | | _ | | 3,141 | 0.9 | | |
| Adjusted operating income (loss) | \$ | 9,487 | 5.6% | \$ | (1,853) | \$ | 31,200 | 9.0 % | | |

| | Fifty-two Weeks Ended February 29, 2020 | | | | | | | | | | |
|--------------------------------------|---|--------|------------------|----|----------------|----|------------------|------------------|--|--|--|
| | Framing Systems Segment | | | | Corporate | | Consolidated | | | | |
| In thousands | Operating income | | Operating margin | | Operating loss | | Operating income | Operating margin | | | |
| Operating income (loss) | \$ | 36,110 | 5.3% | \$ | (15,246) | \$ | 87,848 | 6.3 % | | | |
| Cooperation agreement advisory costs | | — | — | | 2,776 | | 2,776 | 0.2 | | | |
| Acquired EFCO project matters | | — | _ | | (635) | | (635) | — | | | |
| Adjusted operating income (loss) | \$ | 36,110 | 5.3% | \$ | (13,105) | \$ | 89,989 | 6.5 % | | | |

| | Fifty-two Weeks Ended March 2, 2019 | | | | | | | | | | | |
|--|-------------------------------------|---------------|------------------|----|----------------|----|------------------|------------------|--|--|--|--|
| | | Framing Syste | ms Segment | | Corporate | | Consolidated | | | | | |
| In thousands | Ope | rating income | Operating margin | | Operating loss | | Dperating income | Operating margin | | | | |
| Operating income (loss) | \$ | 49,660 | 6.9% | \$ | (52,391) | \$ | 67,284 | 4.8 % | | | | |
| Amortization of short-lived acquired intangibles | | 4,894 | 0.7 | | _ | | 4,894 | 0.3 | | | | |
| Acquired EFCO project matters | | _ | | | 40,948 | | 40,948 | 2.9 | | | | |
| Impairment charge | | 3,141 | 0.4 | | _ | | 3,141 | 0.2 | | | | |
| Adjusted operating income (loss) | \$ | 57,695 | 8.0% | \$ | (11,443) | \$ | 116,267 | 8.3 % | | | | |

EBITDA and Adjusted EBITDA

| | Thirteen | | Thirteen | | Fifty-Two | | | Fifty-Two |
|--------------------------------------|-------------------|--------|-------------|---------------|-------------|-------------------|-------------|---------------|
| | Weeks Ended | | Weeks Ended | | Weeks Ended | | Weeks Ended | |
| In thousands | February 29, 2020 | | | March 2, 2019 | | February 29, 2020 | | March 2, 2019 |
| Net earnings (loss) | \$ | 11,958 | \$ | (12,084) | \$ | 61,914 | \$ | 45,694 |
| Income tax expense (benefit) | | 2,160 | | (5,062) | | 17,836 | | 12,968 |
| Interest and other expense, net | | 1,520 | | 2,368 | | 8,098 | | 8,622 |
| Depreciation and amortization | | 12,114 | | 11,420 | | 46,795 | | 49,798 |
| EBITDA | \$ | 27,752 | \$ | (3,358) | \$ | 134,643 | \$ | 117,082 |
| Cooperation agreement advisory costs | | _ | | — | | 2,776 | | |
| Acquired EFCO project matters | | 2,000 | | 42,598 | | (635) | | 40,948 |
| Impairment charge | | — | | 3,141 | | — | | 3,141 |
| Adjusted EBITDA | \$ | 29,752 | \$ | 42,381 | \$ | 136,784 | \$ | 161,171 |